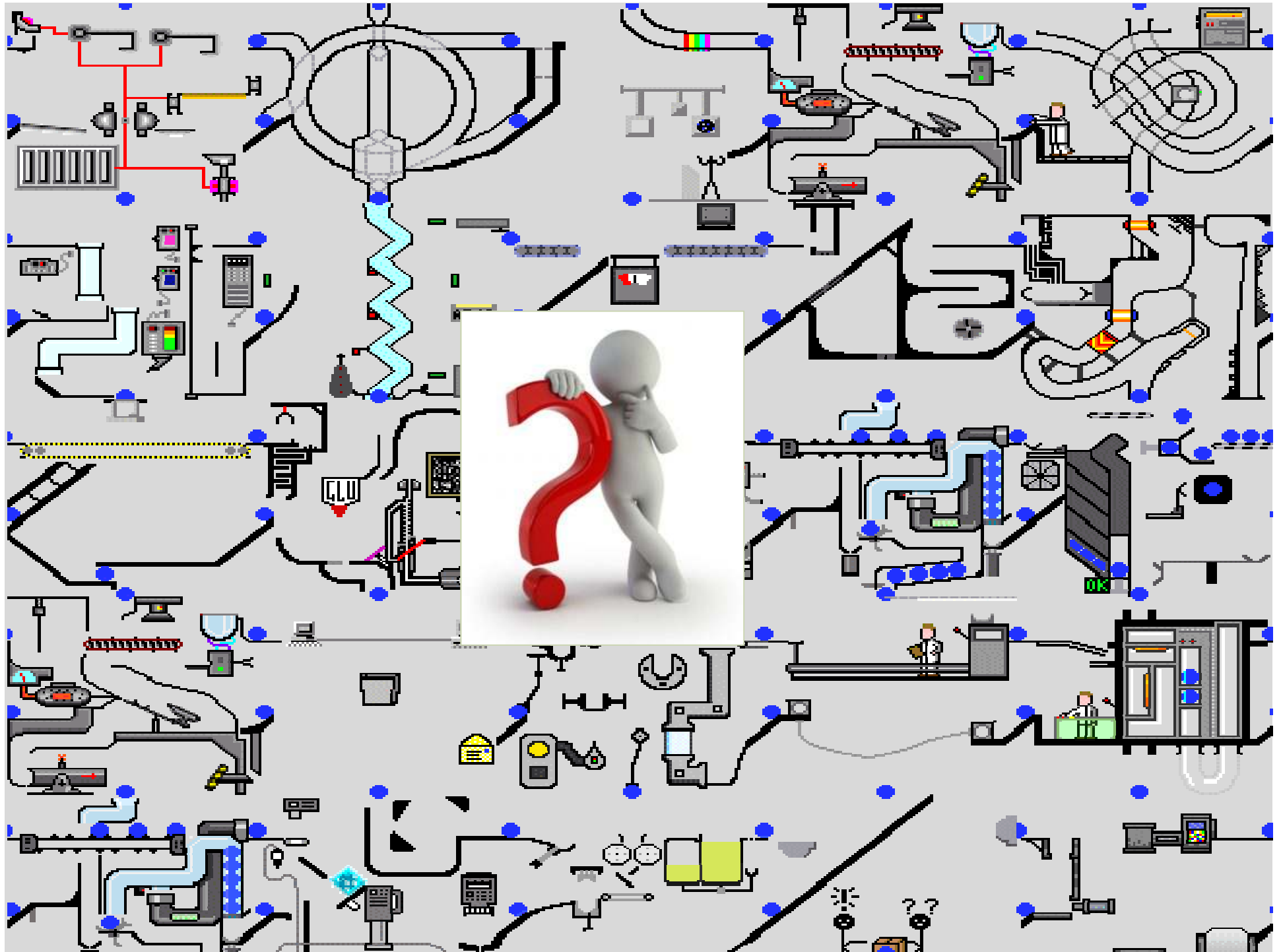






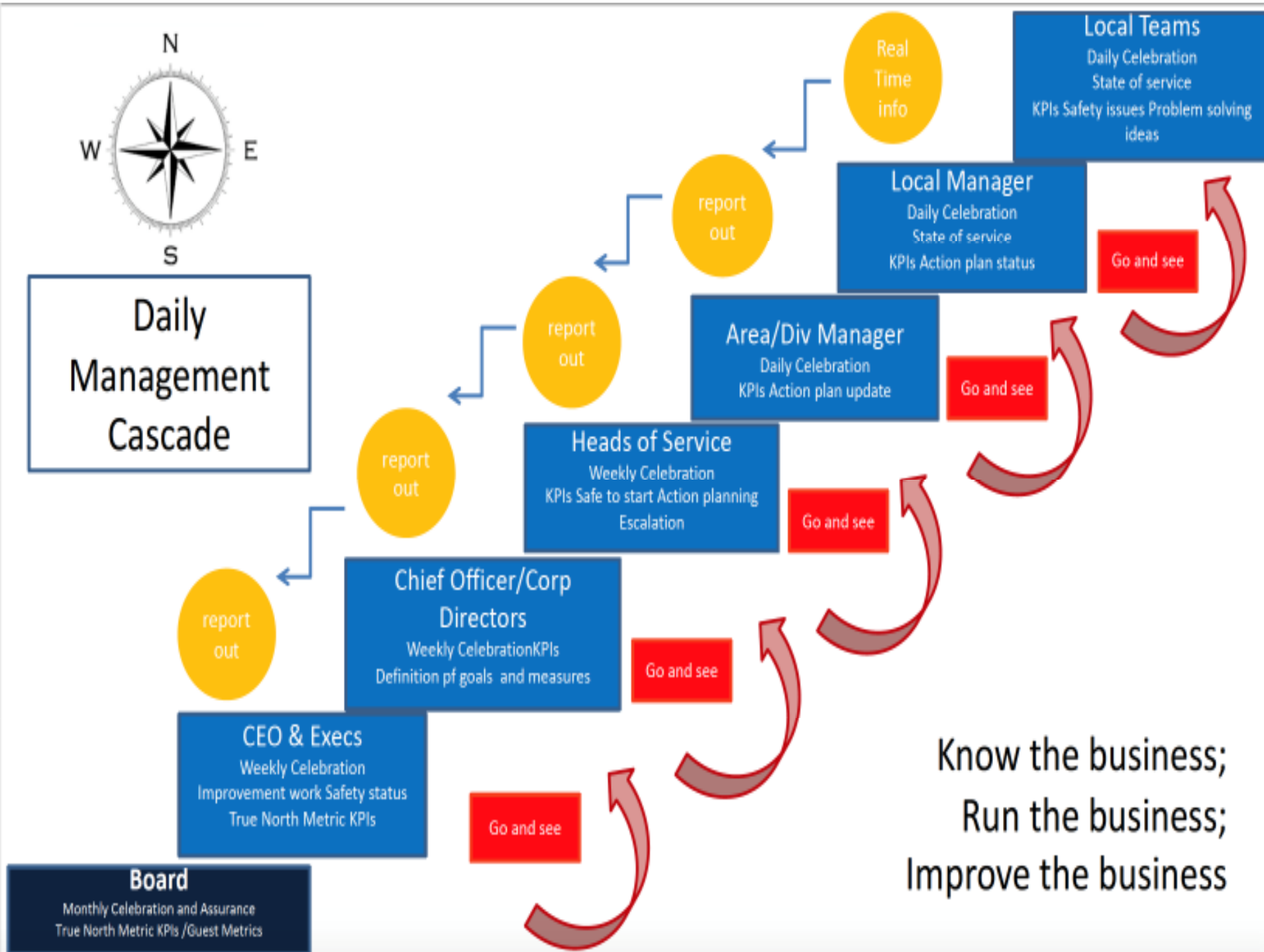
Inefficiency







Daily
Management
Cascade



Know the business;
Run the business;
Improve the business

It's not a "behind the desk job" ...

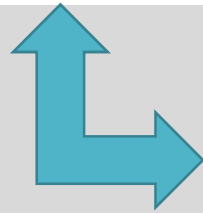


Estimated annual cost of patient safety incidents in the NHS



11,000 lives

Based on Hogan et al 2015 study and NIRS data



Estimated annual cost of patient safety incidents in the NHS



£1 bn
in extra treatment

The costs of the extra treatment needed following patient safety incidents is estimated at £1 billion or more



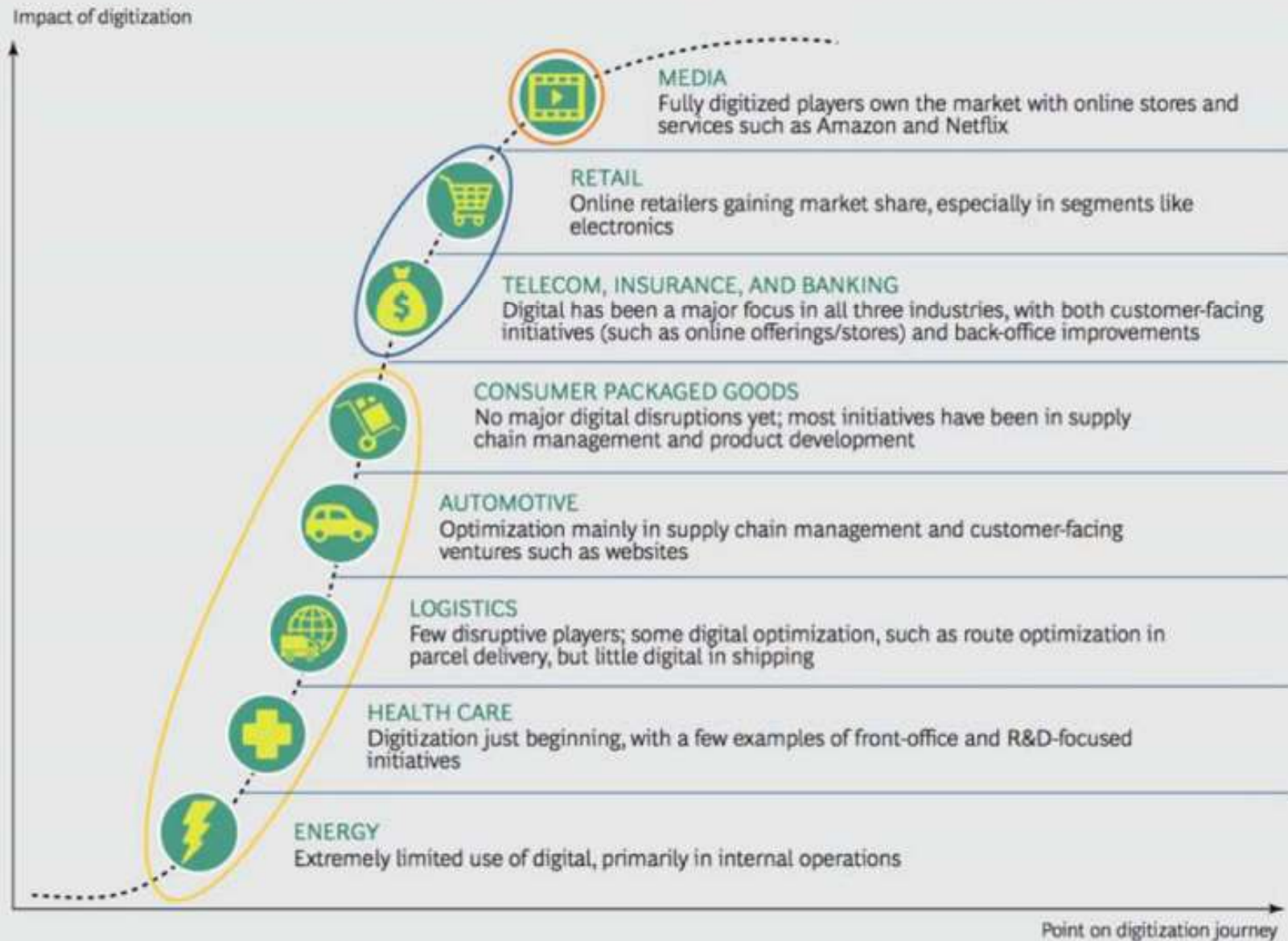
Estimated annual cost of patient safety incidents in the NHS



£2.2 bn
in litigation

Between 06/07 and 17/18, clinical claims payments have quadrupled, from £0.4 billion to £2.2 billion

EXHIBIT 1 | Industries Are at Different Stages in the Adoption of Digital Technology

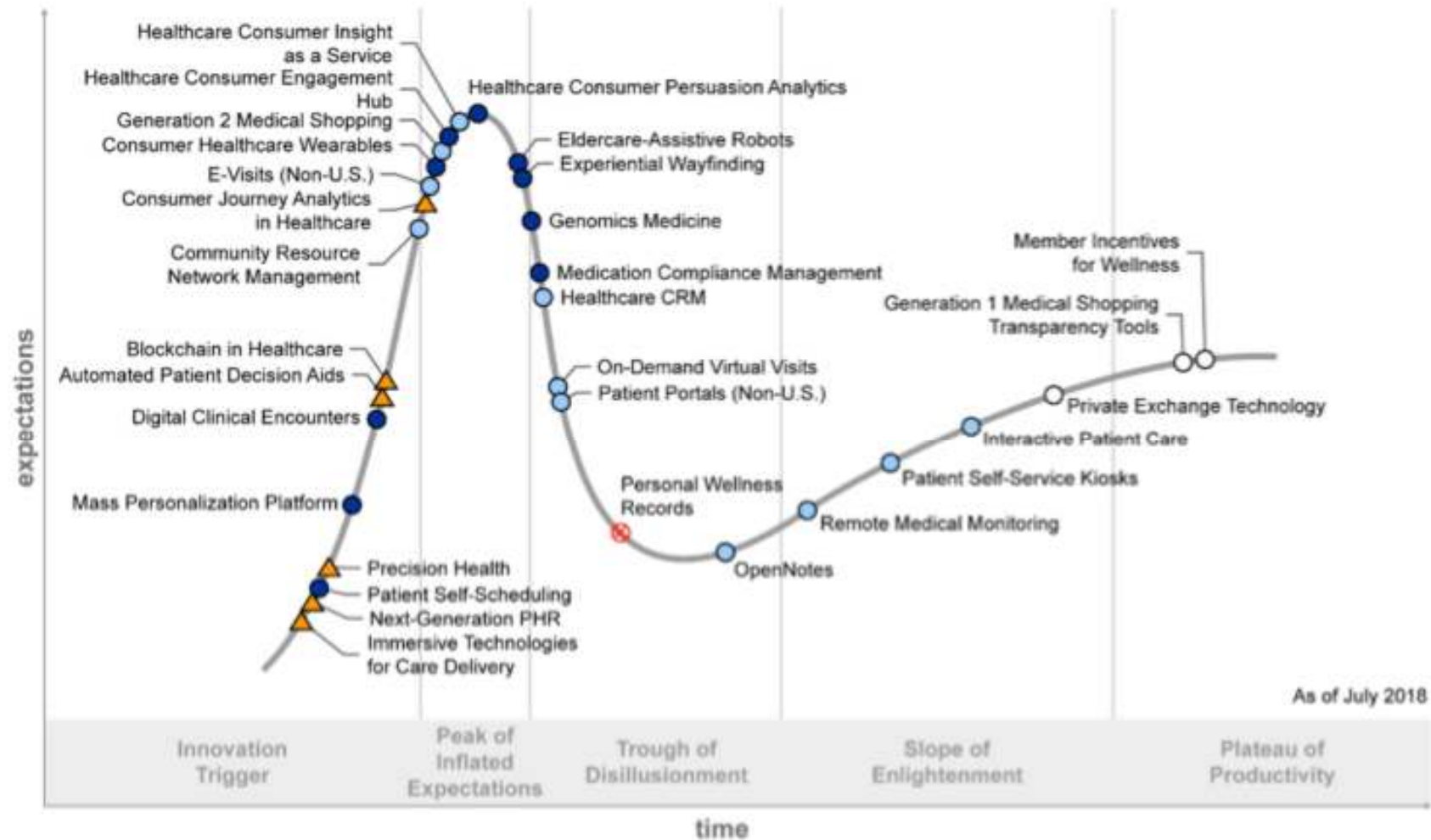


Several major disruptions have occurred

Disruptive moves (by pure online players, for example) have affected these industries, but the final outcome is still to be determined

Effect of digitization is still unknown, and disruptive changes remain to be seen; these industries are very similar in their overall level of digitization

Tableau 2 : Hype Cycle for Consumer Engagement With Healthcare and Wellness, 2018



Plateau will be reached:

- less than 2 years
- 2 to 5 years
- 5 to 10 years
- ▲ more than 10 years
- ⊗ obsolete before plateau







Context in Asia (Singapore)

Our elderly use more healthcare services.....

Average Length of Stay (ALOS) and Admission Rate by Age Group, 2013

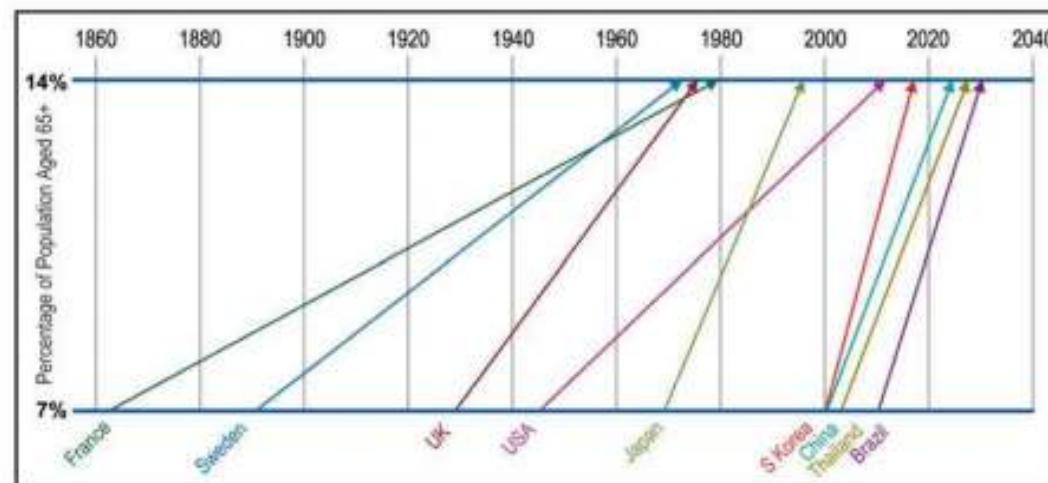


Note: Includes all admissions at public sector acute hospitals only.

Global Context

The Speed of Population Aging

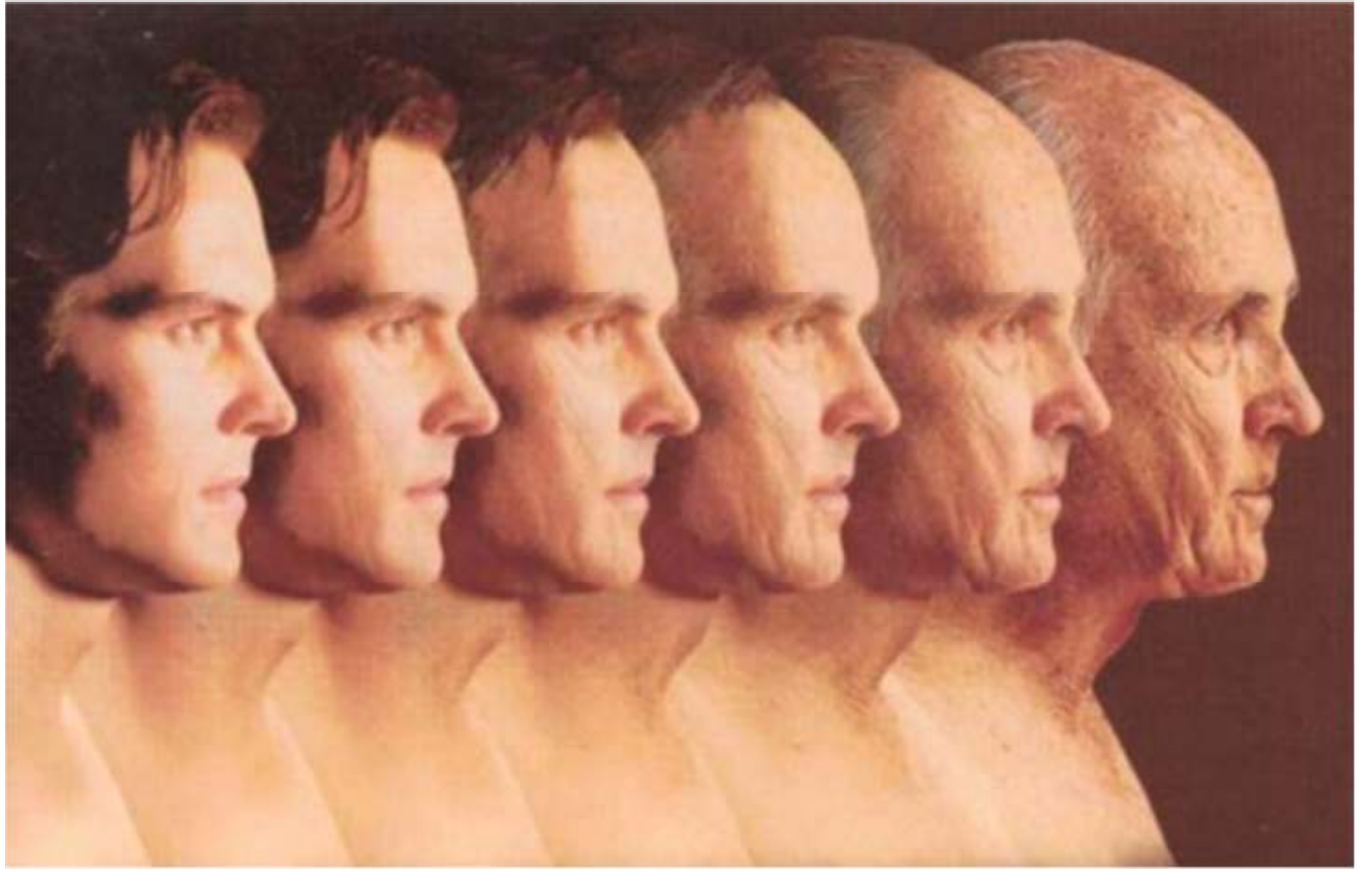
Time required or expected for percentage of population aged 65 and over to rise from 7 percent to 14 percent



Source: Kinsella K, He W. *An Aging World: 2008*. Washington, DC: National Institute on Aging and U.S. Census Bureau, 2009.



Association Belge des Directeurs d'Hôpitaux asbl
Belgische Vereniging van Ziekenhuisdirecteurs vzw
Belgische Vereinigung der Krankenhausdirektoren VoG

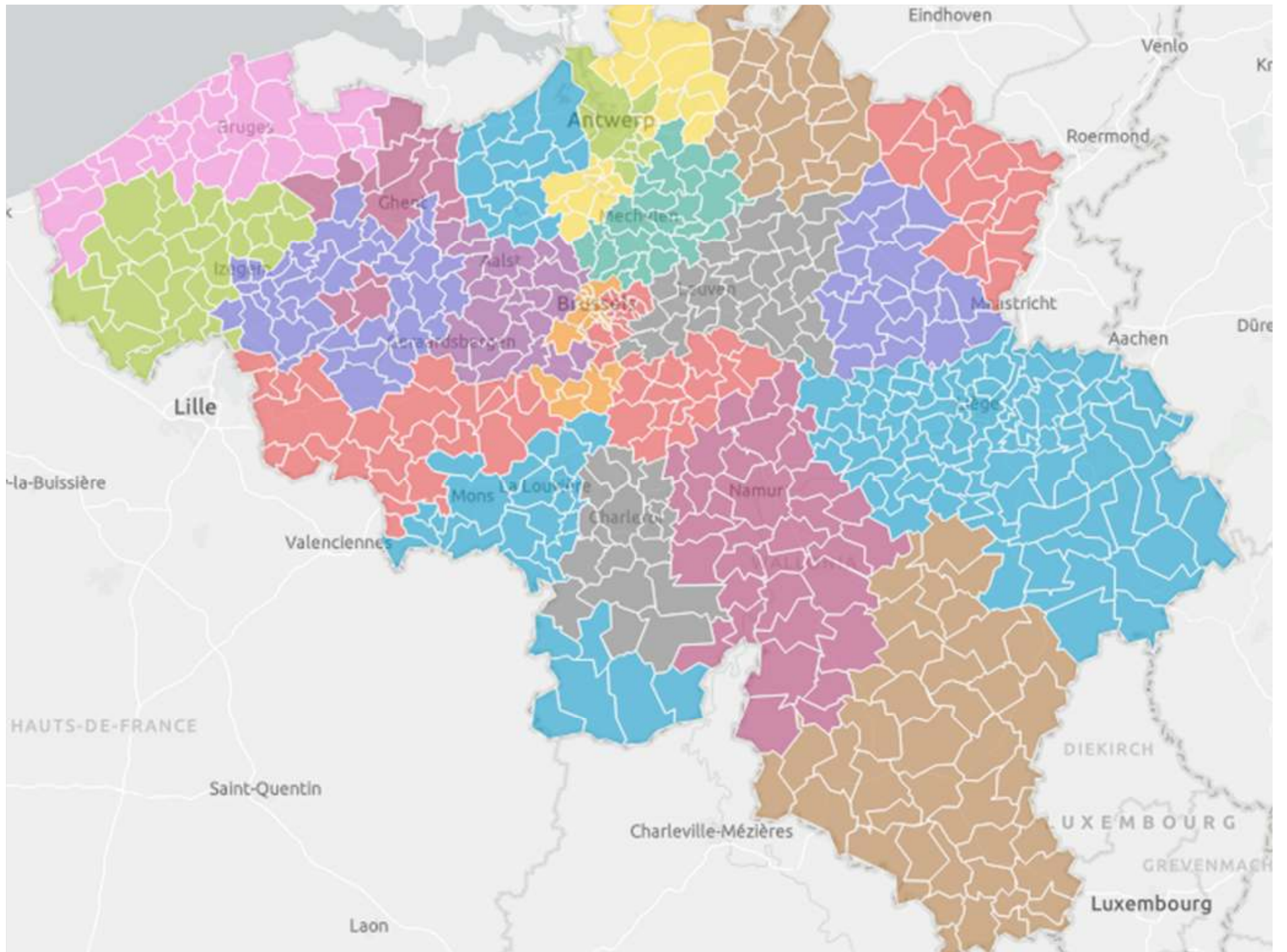


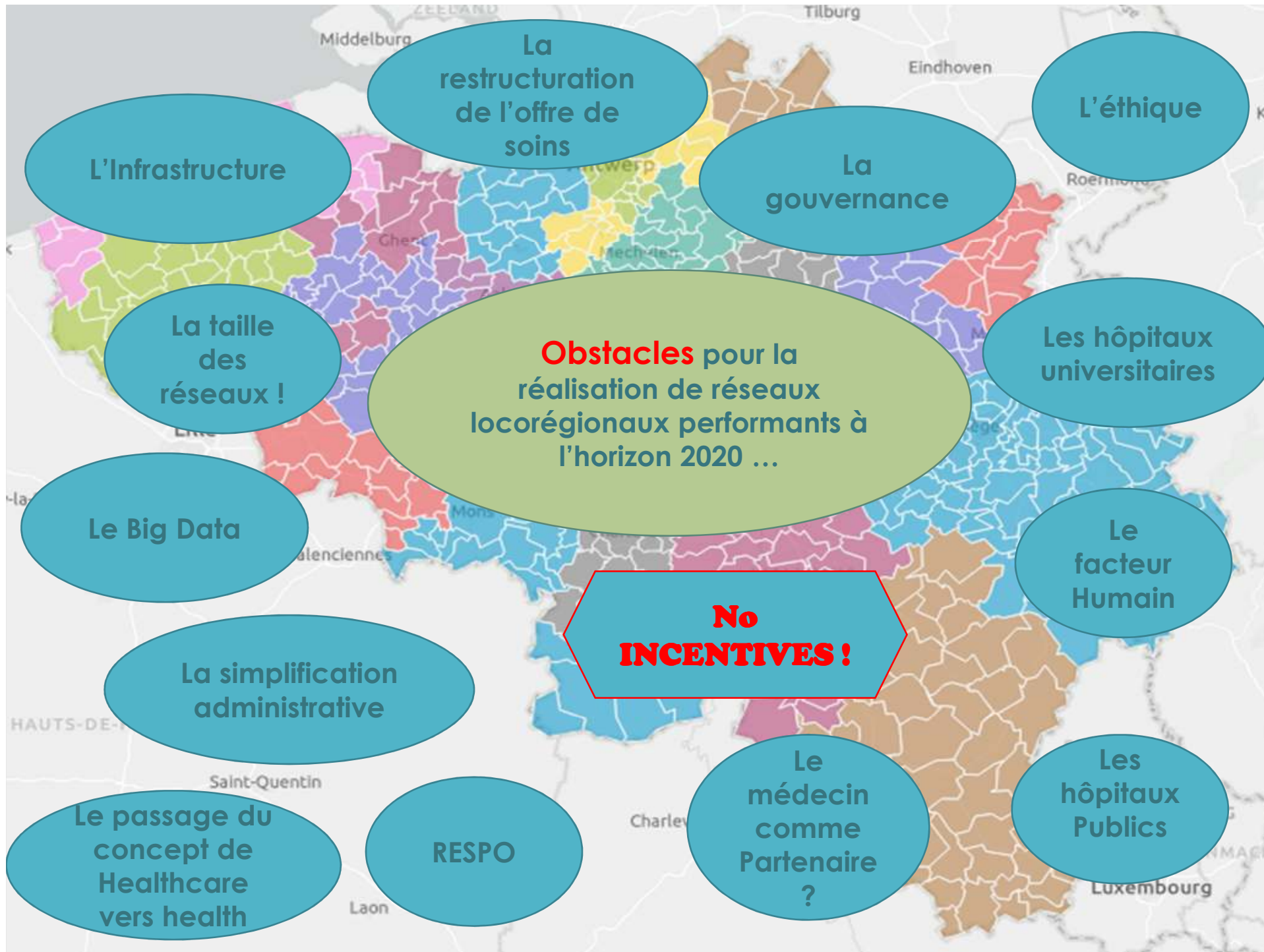


And the answer is ...



**Alone we think we are strong.
Together we are strong.**





Automating Decision Making



80 %

- Automated execution of SOP
- Notify stakeholders



20 %

- Major decision making
- Formulate novel strategies to tackle more complex situations

Development Milestones for C3 Smart Hospital

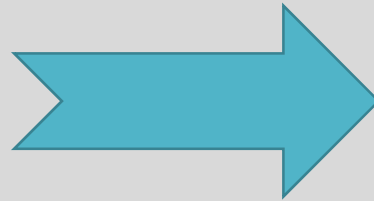
- | | |
|---------|---------------------------------------|
| B4 2008 | Pen, Paper Phone |
| 2008 | Visibility & RFID Monitoring |
| 2011 | Inventory to Flow Management |
| 2012 | Decision Support by AI Bed Management |
| 2019 | C3 Smart Hospital System |
| Beyond | National C3 System |



Tan Tock Seng Hospital
& Central Health

TTSH C3 Operations Command Centre

Ma conclusion

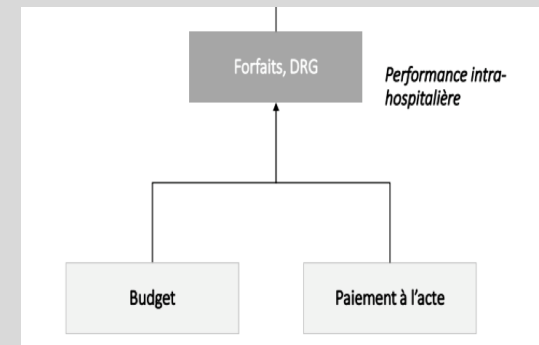


Delivering value through transformational innovation



A vision from where you want to go!

suppose ...



**Réussir réseaux et financement
en une seule législature !**



ALMOST EVERY SUCCESSFUL PERSON BEGINS

WITH TWO BELIEFS:

THE FUTURE CAN BE BETTER

THAN THE PRESENT,

AND I HAVE THE POWER TO MAKE IT SO.

DR. SEUSS

